

THE MILITARY PROFESSION

A Selected Bibliography



U.S. ARMY WAR COLLEGE LIBRARY

August 2006

Report Documentation Page				Form Approved OMB No. 0704-0188	
Public reporting burden for the collection of information is estimated to average 1 hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to Washington Headquarters Services, Directorate for Information Operations and Reports, 1215 Jefferson Davis Highway, Suite 1204, Arlington VA 22202-4302. Respondents should be aware that notwithstanding any other provision of law, no person shall be subject to a penalty for failing to comply with a collection of information if it does not display a currently valid OMB control number.					
1. REPORT DATE 19 SEP 2006		2. REPORT TYPE		3. DATES COVERED 00-00-2005 to 00-00-2006	
4. TITLE AND SUBTITLE Military Profession A Selected Bibliography				5a. CONTRACT NUMBER	
				5b. GRANT NUMBER	
				5c. PROGRAM ELEMENT NUMBER	
6. AUTHOR(S) Virginia Shope				5d. PROJECT NUMBER	
				5e. TASK NUMBER	
				5f. WORK UNIT NUMBER	
7. PERFORMING ORGANIZATION NAME(S) AND ADDRESS(ES) U.S. Army War College Library, Carlisle Barracks, Carlisle, PA, 17013-5050				8. PERFORMING ORGANIZATION REPORT NUMBER	
9. SPONSORING/MONITORING AGENCY NAME(S) AND ADDRESS(ES)				10. SPONSOR/MONITOR'S ACRONYM(S)	
				11. SPONSOR/MONITOR'S REPORT NUMBER(S)	
12. DISTRIBUTION/AVAILABILITY STATEMENT Approved for public release; distribution unlimited					
13. SUPPLEMENTARY NOTES					
14. ABSTRACT See attached.					
15. SUBJECT TERMS					
16. SECURITY CLASSIFICATION OF:			17. LIMITATION OF ABSTRACT	18. NUMBER OF PAGES 23	19a. NAME OF RESPONSIBLE PERSON
a. REPORT unclassified	b. ABSTRACT unclassified	c. THIS PAGE unclassified			

PREFACE

This selected bibliography lists references for readings on leadership, ethics, civil-military relations and other topics directly related to the study of The Military Profession. Particular attention was devoted to United States Army officership.

With the exception of some important older titles, most of the books, documents, articles and online resources cited are dated 2000 to the present. All items in this bibliography are available in the USAWC Library. For your convenience, at the end of the entries, we have added library call numbers, Internet addresses, or database links. Web sites were accessed during August 2006.

This bibliography and others, compiled by our research librarians, are available online through the Library's home page <http://www.carlisle.army.mil/library/bibliographies.htm>.

For additional information, please contact the Research and Information Services Branch, U.S. Army War College Library by sending an e-mail message to libraryr@carlisle.army.mil, or by phoning DSN 242-4280 or Commercial (717) 245-4280.

Virginia C. Shope, compiler

THE MILITARY PROFESSION

A Selected Bibliography

Contents

GENERAL INFORMATION AND PAST STUDIES 1

LEADERSHIP 5

MORALS, VALUES, AND ETHICS 9

CIVIL-MILITARY RELATIONS 15

GENERAL INFORMATION AND PAST STUDIES

Books, Documents, and Internet Resources

Abbott, Andrew D. *The System of Professions: An Essay on the Division of Expert Labor*. Chicago: University of Chicago Press, 1988. 435pp. (HD8038 .U5A11 1988)

Bacevich, Andrew J. "The Military Profession at Bay." Chap. 2 in *The New American Militarism: How Americans Are Seduced by War*. New York: Oxford University Press, 2005. 270pp. (UA23 .B11 2005)

Burk, James. "Expertise, Jurisdiction, and Legitimacy of the Military Profession." Chap. 2 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Center for Strategic and International Studies. *American Military Culture in the Twenty-First Century: A Report of the CSIS International Security Program*. Edwin Dorn and Howard D. Graves, Project Co-chairs; Walter F. Ulmer, Jr., Working Group Chair; Joseph J. Collins, Project Director; and T.O. Jacobs, Survey Coordinator. Washington, D.C.: Center for Strategic and International Studies, February 2000. 116pp. (UA23 .A65 2000)

Echevarria, Antulio J., II. "Transforming the Army's Way of Battle: Revising Our Abstract Knowledge." Chap. 16 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Forsythe, George B., et al. "Professional Identity Development for 21st Century Army Officers." Chap. 8 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Franke, Volker. *Preparing for Peace: Military Identity, Value Orientations, and Professional Military Education*. Westport: Praeger, 1999. 195pp. (U408 .F73 1999)

Gray, David R. *New Age Military Progressives: U.S. Army Officer Professionalism in the Information Age*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 8 March 2001. 38pp. (AD-389-799) <http://handle.dtic.mil/100.2/ADA389799>

Hackett, John. *The Profession of Arms*. New York: Macmillan, 1983. 239pp. (UB105 .H3 1983)

Janowitz, Morris. *The Professional Soldier: A Social and Political Portrait*. New York: Free Press, 1971. 464pp. (UB147 .J31 1971)

Keegan, John, and Richard Holmes. *Soldiers: A History of Men in Battle*. New York: Viking, 1986. 288pp. (U21.2 .K425 1986)

King, David C., and Zachary Karabell. *The Generation of Trust: Public Confidence in the U.S. Military since Vietnam*. Washington, D.C.: AEI Press, 2003. 111pp. (UA23 .K351 2003)

- Lacquement, Richard. "Mapping Army Professional Expertise and Clarifying Jurisdictions of Practice." Chap. 9 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Matthews, Lloyd J., ed. *The Future of the Army Profession*. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Meese, Michael J., and Sean M. Morgan. "New Requirements for Army Expert Knowledge: Afghanistan and Iraq." Chap. 15 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Millett, Allan R. *Military Professionalism and Officership in America*. Columbus: Mershon Center of the Ohio State University, 1977. 29pp. (UB147 .M55)
- Moore, Wilbert E. *The Professions: Roles and Rules*. New York: Russell Sage Foundation, 1970. 303pp. (HD8038 .U5M6)
- Moskos, Charles C. "Toward a Postmodern Military: The United States as a Paradigm." Chap. 2 in *The Postmodern Military: Armed Forces after the Cold War*, ed. Charles C. Moskos, John A. Williams, and David R. Segal. New York: Oxford University Press, 2000. 286pp. (UA15 .P678 2000)
- Moskos, Charles C., and Frank R. Wood, eds. *The Military: More Than Just a Job?* Washington, D.C.: Pergamon-Brassey's International Defense, 1988. 305pp. (U21.5 .M4985 1988)
- Sarkesian, Sam C. *The Professional Army Officer in a Changing Society*. Chicago: Nelson-Hall, 1975. 268pp. (UB413 .S27)
- Sarkesian, Sam C., John A. Williams, and Fred B. Bryant. *Soldiers, Society, and National Security*. Boulder: Rienner, 1995. 216pp. (UA23 .S274 1995)
- Sarkesian, Sam C., and Robert E. Connor, Jr. "The Military Profession." Chap. 2 in *The US Military Profession into the Twenty-First Century: War, Peace and Politics*, 2d ed. New York: Routledge, 2006. 238pp. (UA23 .S2291 2006)
- Schadlow, Nadia, Charles Barry, and Richard Lacquement. "A Return to the Army's Roots: Governance, Stabilization, and Reconstruction." Chap. 11 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Skelton, William B. *An American Profession of Arms: The Army Officer Corps, 1784-1861*. Lawrence: University Press of Kansas, 1992. 481pp. (UB413 .S54 1992)
- Snider, Don M. "The U.S. Army as Profession." Chap. 1 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

- Snider, Don M., John A. Nagl, and Tony Pfaff. *Army Professionalism, the Military Ethic, and Officership in the 21st Century*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, December 1999. 50pp. (U413 .A66S61 1999) <http://handle.dtic.mil/100.2/ADA372493>
- Snider, Don M., et al. "The Multiple Identities of the Professional Army Officer." Chap. 6 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Stanley, Elizabeth A., and G.F. Deimel. "The Digital Battlefield: Transformation Efforts and the Army's Future Professional Jurisdictions." Chap. 13 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- U.S. Army. *The Army Training and Leader Development Panel Officer Study: Report to the Army*. Washington, D.C.: U.S. Army, 2002. 23pp. (UB210 .A75 2002) <http://www.army.mil/features/ATLD/report.pdf>
- U.S. Army War College. *Leadership for the 1970's: USAWC Study of Leadership for the Professional Soldier: Comprehensive Report*, prepared by Donald W. Connelly, Dandridge M. Malone, Donald D. Penner, and Walter F. Ulmer, Jr. Carlisle Barracks: U.S. Army War College, 20 October 1971. 1 vol. (UB210 .U441 1971)
- U.S. Army War College. *Study on Military Professionalism*. Carlisle Barracks: U.S. Army War College, 1970. 192pp. (UB147 .U49) <http://handle.dtic.mil/100.2/ADA063748>
- U.S. Department of the Army. *The Armed Forces Officer*. Army Pamphlet 600-2. Washington, D.C.: U.S. Department of the Army, 1 February 1988. 49pp. (Mil. Pubs. DA PAM 600-2) http://www.army.mil/usapa/epubs/pdf/p600_2.pdf
- U.S. Department of the Army. "The Army and the Profession of Arms." Chap. 1 in *The Army Field Manual 1*. Washington, D.C.: U.S. Department of the Army, 14 June 2005. (Mil. Pubs. FM 1) <https://atiam.train.army.mil/soldierPortal/atia/adlsc/view/public/9651-1/fm/1/fm1.pdf>
- U.S. Military Academy. Department of Military Instruction. "The Officer as a Member of a Time-Honored Profession." Chap. 2 in *West Point's Perspectives on Officership*. Cincinnati: Thomson Learning Custom Publishing, 2003. 544pp. (UB210 .U63 2001)
- Watkins, Gayle L., and Randi C. Cohen. "In Their Own Words: Army Officers Discuss Their Profession." Chap. 5 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Wong, Leonard, and Douglas V. Johnson, II. "Serving the American People: A Historical View of the Army Profession." Chap. 4 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Wong, Leonard, et al. *Why They Fight: Combat Motivation in the Iraq War*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, July 2003. 29pp. (U413 .A66W655 2003) <http://handle.dtic.mil/100.2/ADA416596>

Periodical Articles

Herron, Sean. "The Army Profession: Ostrich or Phoenix?" *Military Review* 84 (January-February 2004): 61-66. [ProQuest](#)

Janowitz, Morris. "Military Elites and the Study of War." *Conflict Resolution* 1 (March 1957): 9-18. [JSTOR](#)

Lacquement, Richard A., Jr. "Understanding Professional Expertise and Jurisdiction." *Military Review* 83 (March-April 2003): 61-65. [ProQuest](#)

Lock-Pullan, Richard. "'An Inward Looking Time': The United States Army, 1973-1976." *Journal of Military History* 67 (April 2003): 483-511. [ProQuest](#)

McCausland, Jeffrey, and Gregg F. Martin. "Transforming Strategic Leader Education for the 21st-Century Army." *Parameters* 31 (Autumn 2001): 17-33. [ProQuest](#)

Matthews, Lloyd J. "Is the Military Profession Legitimate?" *Army* 44 (January 1994): 14-23.

Morgan, Matthew J. "An Evolving View of Warfare: War and Peace and the American Military Profession." *Small Wars & Insurgencies* 16 (June 2005): 147-169.

Siebold, Guy L. "Core Issues and Theory in Military Sociology." *Journal of Political and Military Sociology* 29 (Summer 2001): 140-159. [ProQuest](#)

Snider, Don M. "America's Postmodern Military." *World Policy Journal* 17 (Spring 2000): 47-54. [ProQuest](#)

Snider, Don M. "Officership: The Professional Practice." *Military Review* 83 (January-February 2003): 3-8. [ProQuest](#)

Snider, Don M., and Gayle L. Watkins. "The Future of Army Professionalism: A Need for Renewal and Redefinition." *Parameters* 30 (Autumn 2000): 5-20. <http://www.carlisle.army.mil/usawc/parameters/00autumn/snider.htm>

Taylor, William J., Jr. "Military Professionals in Changing Times." *Public Administration Review* 37 (November-December 1977): 633-641. [JSTOR](#)

Woodruff, Todd, Ryan Kelty, and David R. Segal. "Propensity to Serve and Motivation to Enlist among American Combat Soldiers." *Armed Forces & Society* 32 (April 2006): 353-366.

Yingling, Paul, and John Nagl. "The Army Officer as Warfighter." *Military Review* 83 (January-February 2003): 9-14. [ProQuest](#)

LEADERSHIP

Books, Documents, and Internet Resources

Blumenson, Martin, and James L. Stokesbury. *Masters of the Art of Command*. Boston: Houghton Mifflin, 1975. 393pp. (U51 .B55)

Dixon, Nancy M., et al. *Company Command: Unleashing the Power of the Army Profession*. West Point: Center for the Advancement of Leader Development & Organizational Learning, 2005. 198pp. (LC6515 .D39 2005)

Gaebelein, Thad A., and Ron P. Simmons. *A Question of Character: Life Lessons to Learn from Military History*. New York: Red Brick Press, 1998. 172pp. (BF818 .G29 1998)

Gannon, Thomas P., et al. *The Battalion Commander's Handbook*, 1996. Strategy Research Project. Carlisle Barracks: U.S. Army War College, June 1996. 148pp. (AD-A309-539) <http://handle.dtic.mil/100.2/ADA309539>

Fifth in a series of similar books published by the U.S. Army War College starting in 1977.

Gerecht, Mark. *The Mentor*, 4th ed. Alexandria: Byrrd Enterprise, 2003. 235pp. (UB408.5 .G271 2003)

Hunt, James G., George E. Dodge, and Leonard Wong, eds. *Out-of-the-Box Leadership: Transforming the Twenty-First Century Army and Other Top-Performing Organizations*. Stamford: JAI Press, 1999. 318pp. (UB210 .O93 1999)

Johnson, Douglas V., II. *Future Leadership, Old Issues, New Methods*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, June 2000. 124pp. (U413 .A66F86 2000) <http://handle.dtic.mil/100.2/ADA382362>

Johnson, Ronald D. *Leadership*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 April 2003. 22pp. (AD-A415-336) <http://handle.dtic.mil/100.2/ADA415336>

Kaplan, Robert D. *Warrior Politics: Why Leadership Demands a Pagan Ethos*. New York: Random House, 2002. 198pp. (JZ1253 .K37 2002)

Keegan, John. *The Mask of Command*. New York: Viking, 1987. 368pp. (UB210 .K44 1987)

Kolenda, Christopher D., ed. *Leadership: The Warrior's Art*, 2d ed. Carlisle: Army War College Foundation Press, 2001. 437pp. (UB210 .L21 2001)

Martin, Gregg F. *Jesus the Strategic Leader*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 5 April 2000. (AD-A378-218) <http://handle.dtic.mil/100.2/ADA378218>

Matthews, Lloyd J., and Dale E. Brown, eds. *The Challenge of Military Leadership*. Washington, D.C.: Pergamon-Brassey's International Defense, 1989. 167pp. (UB210 .C47 1989a)

- Nye, Roger H. *The Challenge of Command: Reading for Military Excellence*. Wayne, NJ: Avery, 1986. 187pp. (UB210 .N94 1986)
- Nye, Roger H. *The Patton Mind: The Professional Development of an Extraordinary Leader*. Garden City Park, NY: Avery, 1993. 212pp. (E745 .P3N94 1993)
- Pois, Robert, and Philip Langer. *Command Failure in War: Psychology and Leadership*. Bloomington: Indiana University Press, 2004. 282pp. (UB210 .P65 2004)
- Puryear, Edgar F., Jr. *American Generalship: Character Is Everything: The Art of Command*. Novato: Presidio Press, 2000. 374pp. (UB210 .P81 2000)
- Puryear, Edgar F., Jr. *Nineteen Stars: A Study in Military Character and Leadership*. Novato: Presidio Press, 1994. 437pp. (UB210 .P82 1994)
- Reed, George, et al. "Leadership Development: Beyond Traits and Competencies." Chap. 27 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Segal, Mady W., and Chris Bourg. "Professional Leadership and Diversity in the Army." Chap. 32 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Smith, Perry M. *Taking Charge: Making the Right Choices*. Garden City Park, NY: Avery, 1988. 261pp. (HD57.7 .S65 1988)
- Taylor, Robert L., and William E. Rosenbach, eds. *Military Leadership: In Pursuit of Excellence*, 4th ed. Cambridge: Westview Press, 2005. 184pp. (UB210 .M553 2005)
- Ulmer, Walter F., Jr., et al. *Leadership Lessons at Division Command Level – 2004*. Carlisle Barracks: U.S. Army War College, 5 November 2004. 110pp. (UB210 .L22 2004)
- U.S. Air War College. "Leadership, Ethics, and Command Central." Linked at *Air War College Gateway to the Internet*. Maxwell Air Force Base. <http://www.au.af.mil/au/awc/awcgate/awc-ldr.htm>
- U.S. Department of the Army. *Army Leadership: Be, Know, Do*. Field Manual 22-100. Washington, D.C.: U.S. Department of the Army, 31 August 1999. 1 vol. (Mil. Pubs. FM 22-100) <https://atiam.train.army.mil/soldierPortal/atia/adlsc/view/public/9502-1/fm/22-100/toc.htm>
- Wong, Leonard. *Developing Adaptive Leaders: The Crucible Experience of Operation Iraqi Freedom*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, July 2004. 23pp. (U413 .A66W656 2004) <http://handle.dtic.mil/100.2/ADA424850>
- Wong, Leonard. *Generations Apart: Xers and Boomers in the Officer Corps*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, October 2000. 30pp. (U413 .A66W66 2000) <http://handle.dtic.mil/100.2/ADA385404>

Wong, Leonard. *Stifling Innovation: Developing Tomorrow's Leaders Today*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, April 2002. 36pp. (U413 .A66W65 2002)
<http://handle.dtic.mil/100.2/ADA401393>

Wong, Leonard, and Don M. Snider. "Strategic Leadership of the Army Profession." Chap. 28 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Wong, Leonard, et al. *Strategic Leadership Competencies*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, September 2003. 13pp. (U413 .A66W657 2003)
<http://www.carlisle.army.mil/ssi/pdf/PUB382.pdf>

Periodical Articles

Bolger, Daniel P. "So You Want to Be an Adviser." *Military Review* 86 (March-April 2006): 2-8. [ProQuest](#)

Bullis, Craig. "Officer Leaders Development: Developing the Professional Army Officer: Implications for Organizational Leaders." *Military Review* 83 (May-June 2003): 56-62.
[ProQuest](#)

Christy, Howard A. "Imperatives of Real Military Leadership." *Marine Corps Gazette* 88 (November 2004): 78-83. [ProQuest](#)

Ciampaglio, Timothy. "Good Leadership Is the Same Everywhere." *Proceedings: U.S. Naval Institute* 130 (September 2004): 75-77. [ProQuest](#)

Dunne, Martha S. "The Leaders Must Lead." *Proceedings: U.S. Naval Institute* 126 (December 2000): 68-70. [ProQuest](#)

Faith, John C. "Leadership in the 21st Century: Is It Time to Change the System?" *Army* 50 (December 2000): 10-14.

Flowers, Michael. "Improving Strategic Leadership." *Military Review* 84 (March-April 2004): 40-46. [ProQuest](#)

Franke, Volker C. "Old Ammo in New Weapons? Comparing Value-Orientations of Experienced and Future Military Leaders." *Journal of Political and Military Sociology* 26 (Winter 1998): 253-271. [ProQuest](#)

Gattuso, Joseph A., Jr., and Lori Tanner. "Service before Self." *Proceedings: U.S. Naval Institute* 127 (February 2001): 56-58. [ProQuest](#)

Gentry, John A. "Military Leadership and the Emperor's New Clothes." *National Security Studies Quarterly* 6 (Spring 2000): 59-71.

- Gillespie, William, Jr. "Teaching the Circumference of Army Leadership." *Military Review* 81 (September-October 2001): 12- 21. [ProQuest](#)
- Granger, Martha G. "Developing Strategic Leaders." *Military Review* 82 (July-August 2002): 38-45. [ProQuest](#)
- Guillot, W. Michael. "Strategic Leadership: Defining the Challenge." *Air & Space Power Journal* 17 (Winter 2003): 67-75. [ProQuest](#)
- Hanrahan, Philip L. "Leadership and Command Philosophy." *Armor* 114 (March-April 2005): 47-50. [ProQuest](#)
- Hirai, James T., and Kim L. Summers. "Leader Development and Education: Growing Leaders Now for the Future." *Military Review* 85 (May-June 2005): 86-95. [ProQuest](#)
- Hunsinger, Nate. "Mentorship: Growing Company Grade Officers." *Military Review* 84 (September-October 2004): 78-85. [ProQuest](#)
- Jernigan, Michael. "Voices of Commanders Past." *Marine Corps Gazette* 89 (October 2005): 42-43. [ProQuest](#)
- Johnson, Fred W. "Getting It Right Quickly." *Military Review* 80 (March-April 2000): 73-78. [ProQuest](#)
- Keller, Harrison. "An Exploration of Respect in Army Leadership." *Military Review* 81 (January-February 2001): 66-76. [ProQuest](#)
- Kolenda, Christopher D. "Between Decision and Action: Leadership at the Critical Moment." *Armor* 109 (May-June 2000): 41-43. [ProQuest](#)
- Martin, Gregg F., et al. "The Road to Mentoring: Paved with Good Intentions." *Parameters* 32 (Autumn 2002): 115-127. [ProQuest](#)
- McGuire, Mark A. "Senior Officers and Strategic Leader Development." *Joint Force Quarterly*, no. 29 (Autumn-Winter 2001-02): 91-96. [ProQuest](#)
- Meigs, Montgomery C. "Generalship: Qualities, Instincts, and Character." *Parameters* 31 (Summer 2001): 4-17. [ProQuest](#)
- Meloy, Guy S. "Guidance for Incoming Commanders." *Army* 56 (February 2006): 12-17. [ProQuest](#)
- Meloy, Guy S. "Leadership in Five Seconds." *Army* 54 (May 2004): 16-18. [ProQuest](#)
- Meloy, Guy S. "The Legacy of Some Very Wise Leaders." *Army* 56 (May 2006): 14, 16-18. [ProQuest](#)

- Romaine, Kenneth A. "Developing Lieutenants in a Transforming Army." *Military Review* 84 (July-August 2004): 72-80. [ProQuest](#)
- Snider, Don M. "Leadership by Example." *Army* 55 (November 2005): 13-15. [ProQuest](#)
- Steele, Claire E. "Zero-Defect Leaders: No Second Chance?" *Military Review* 84 (September-October 2004): 66-70. [ProQuest](#)
- Steele, Dennis. "Commanders in Iraq: Some Lessons Learned." *Army* 55 (June 2005): 24-30. [ProQuest](#)
- Steele, William M., and Robert P. Walters, Jr. "Training and Developing Army Leaders." *Military Review* 81 (July-August 2001): 2-9. [ProQuest](#)
- Steele, William M., and Robert P. Walters, Jr. "Training and Developing Leaders in a Transforming Army." *Military Review* 81 (September-October 2001): 2-11. [ProQuest](#)
- Ulmer, Walter F., Jr. "Leader Behavior: How to Identify Good Leaders." *Armor* 115 (January-February 2006): 39-41. [ProQuest](#)
- Ulmer, Walter F., Jr. "Military Leadership into the 21st Century: Another 'Bridge Too Far'?" *Parameters* 28 (Spring 1998): 4-25. [ProQuest](#)
- Whiteside, Craig. "From One to Three Sixty: Assessing Leaders." *Military Review* 84 (September-October 2004): 86-88. [ProQuest](#)
- Yeakey, George W. "Situational Leadership." *Military Review* 82 (January-February 2002): 72-82. [ProQuest](#)

MORALS, VALUES, AND ETHICS

Books, Documents, and Internet Resources

- Bailey, Charles R. *Religious Support and the Human Dimension of Warfare in the 21st Century and Beyond*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 April 2003. (AD-A415-012) <http://handle.dtic.mil/100.2/ADA415012>
- Bilafer, George M. *Where Have All the Warriors Gone?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 18 March 2001. 16pp. (AD-A390-462) <http://handle.dtic.mil/100.2/ADA390462>
- Brinsfield, John W., and Peter A. Baktis. "The Human, Spiritual, and Ethical Dimensions of Leadership in Preparation for Combat." Chap. 21 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

- Brown, James, and Michael J. Collins, eds. *Military Ethics and Professionalism: A Collection of Essays*. Washington, D.C.: National Defense University, 1981. 98pp. (U22 .M56)
- Calahan, Philip D. *The Code of the Warrior: The Kinder, Gentler Military and Marksmanship: Changing a Culture*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 April 2002. 26pp. (AD-A401-746) <http://handle.dtic.mil/100.2/ADA401746>
- Cook, Martin L. *The Moral Warrior: Ethics and Service in the U.S. Military*. Albany: State University of New York Press, 2004. 174pp. (U22 .C66 2004)
- D'Emma, Gregory J. *Christian Contributions to Army Values*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 17 April 2000. 24pp. (AD-A377-955) <http://handle.dtic.mil/100.2/ADA377955>
- Eshelman, Mark J. *The Code of the Warrior & the "Kinder, Gentler Army."* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 March 2001. 89pp. (AD-A390-609) <http://handle.dtic.mil/100.2/ADA390609>
- Ficarrotta, J. Carl, ed. *The Leader's Imperative: Ethics, Integrity, and Responsibility*. West Lafayette: Purdue University Press, 2001. 313pp. (U22 .L42 2001)
- Fotion, Nicholas G. *Military Ethics: Looking toward the Future*. Stanford: Hoover Institution Press, 1990. 122pp. (U22 .F64 1990)
- Fotion, Nicholas G., and Gerard Elfstrom. *Military Ethics: Guidelines for Peace and War*. Boston: Routledge & Kegan Paul, 1986. 311pp. (U22 .F63 1986)
- French, Shannon E. *The Code of the Warrior: Exploring Warrior Values Past and Present*. Lanham: Rowman & Littlefield, 2003. 258pp. (U104 .F62 2003)
- Gabriel, Richard A. *To Serve with Honor: A Treatise on Military Ethics and the Way of a Soldier*. Westport: Greenwood Press, 1982. 243pp. (U22 .G25)
- Good, Wanda L. *The Damascus Paradox: The Code of the Warrior—The Kinder, Gentler Army*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 2 April 2001. 29pp. (AD-A391-843) <http://handle.dtic.mil/100.2/ADA391843>
- Greco, G. Thomas. *Values: Lest We Forget*. Study Project. Carlisle Barracks: U.S. Army War College, 15 April 1993. 126pp. (AD-A264-874)
- Hartle, Anthony E. *Moral Issues in Military Decision Making*, 2d ed., rev. Lawrence: University Press of Kansas, 2004. 271pp. (U22 .H38 2004)
- Hooker, R.D., Jr. "The Impact of Transformation on the Army Professional Ethic." Chap. 19 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Hunter, Oliver H., IV. *Values: Their Formulation and Degradation in Modern America and the Challenge for the Strategic Leader*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 6 March 1997. 28pp. (AD-A326-910) <http://handle.dtic.mil/100.2/ADA326910>

International Symposium for Military Ethics Home Page. <http://www.usafa.af.mil/jscope>
Formerly the Joint Services Conference on Professional Ethics (JSCOPE). An organization of military professionals, academics, and others formed to discuss ethical issues relevant to the military, the ISME meets each year in late January. This site provides access to recent papers and case studies.

Keithley, Blair A. *Dimensions of Professional Ethics for the Modern United States Military*. Thesis. Monterey: U.S. Naval Postgraduate School, September 2002. 83pp. <http://handle.dtic.mil/100.2/ADA406901>

Kienle, Frederick R. *The Code of the Warrior and the Kinder, Gentler Army*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 1 February 2001. 49pp. (AD-A389-058) <http://handle.dtic.mil/100.2/ADA389058>

Manning, Geraldine D. *The Military of Tomorrow: Military Values and America's Values*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, April 2000. 26pp. (AD-A377-598) <http://handle.dtic.mil/100.2/ADA377598>

Matthews, Lloyd J., and Dale E. Brown, eds. *The Parameters of Military Ethics*. Washington, D.C.: Pergamon-Brassey's International Defense, 1989. 178pp. (U22 .P36 1989)

Mattoon, Ernest R. *Morality and Military Necessity*. Ph.D. Thesis. Berkeley: University of California, Berkeley, 1995. 2 vols. (U22 .M17 1995 v.1, v.2)

Mattox, John M. "The Moral Foundations of Army Officership." Chap. 17 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Micewski, Edwin R., and Hubert Annen, eds. *Military Ethics in Professional Military Education—Revisited*. New York: Peter Lang, 2005. 225pp. (U22 .M4852 2005)

Military Ethics: Reflections on Principles—The Profession of Arms, Military Leadership, Ethical Practices, War and Morality, Educating the Citizen-Soldier. Washington, D.C.: National Defense University Press, 1987. 250pp. (U22 .M4853 1987)

Moral Obligation and the Military: Collected Essays. Washington, D.C.: National Defense University Press, 1988. 245pp. (U22 .M594 1988)

Mostert, Justin R., et al., eds. *Ethics for the Junior Officer: Selected Cases from Current Military Experience*, 2d ed. Annapolis: Naval Institute Press, 2001. 290pp. (U22 .E8342 2001)

Patterson, Mark S., and Janet E. Phipps. *Ethics—Redirecting the Army's Moral Compass*. USAWC Senior Service College Fellowship Research Paper. Cambridge: Harvard University, John F. Kennedy School of Government, 24 April 2002. 46pp. (AD-A404-268) <http://handle.dtic.mil/100.2/ADA404268>

- Peers, William R. *Report of the Department of the Army Review of the Preliminary Investigations into the My Lai Incident*. Washington, D.C.: U.S. Department of the Army, 1970. Vol. 1. (DS557 .V5R45 v.1) http://www.loc.gov/rr/frd/Military_Law/pdf/RDAR-Vol-I.pdf
- Pfaff, Tony. "Military Ethics in Complex Contingencies." Chap. 18 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Pritchard, Michael S. *Professional Integrity: Thinking Ethically*. Lawrence: University Press of Kansas, 2006. 195pp. (BJ1725 .P63 2006)
- Rose, Dave, and Rocky Warren. *Paradigm of the Moral Warrior*. Mukilteo, WA: eBookstand Books, 2004. 129pp. (U22 .R67 2004)
- Sarkesian, Sam C. "Moral and Ethical Foundations of Military Professionalism." Chap. 10 in *Beyond the Battlefield: The New Military Professionalism*. New York: Pergamon Press, 1981. 290pp. (UA23 .S228)
- Toner, James H. *The American Military Ethic: A Meditation*. New York: Praeger, 1992. 266pp. (UA23 .T65 1992)
- Toner, James H. *Morals under the Gun: The Cardinal Virtues, Military Ethics, and American Society*. Lexington: University Press of Kentucky, 2000. 215pp. (U22 .T654 2000)
- Toner, James H. *The Sword and the Cross: Reflections on Command and Conscience*. New York: Praeger, 1992. 186pp. (BT736.2 .T65 1992)
- Toner, James H. *True Faith and Allegiance: The Burden of Military Ethics*. Lexington: University Press of Kentucky, 1995. 202pp. (U22 .T65 1995)
- U.S. Air Force. *Core Values*. <http://www.au.af.mil/au/awc/awcgate/cv-mastr.htm>
- U.S. Air War College. "Values and Ethics." Linked at *Air War College Gateway to the Internet*. Maxwell Air Force Base. <http://www.au.af.mil/au/awc/awcgate/awc-ethx.htm>
- U.S. Army. Training and Doctrine Command. *Army Values*. <http://www.tradoc.army.mil/pao/ArmyValues/ArmyValues.htm>
- U.S. Department of Defense. Standards of Conduct Office. *SOCO OnLine*. http://www.defenselink.mil/dodgc/defense_ethics/
Website's resources provide ethical standards that apply to every DoD employee, both civilian and military. Includes Joint Ethics Regulation.
- U.S. Marine Corps. *Marine Corps Values: A User's Guide for Discussion Leaders*. MCRP 6-11B. Washington, D.C.: U.S. Marine Corps, 20 October 1998, with change 1. (VE23 .M16 1998) <http://www.mcu.usmc.mil/sncoa/Rewrite/Materials/mcrp611b.pdf>

U.S. Military Academy. Department of Military Instruction. "The Officer as a Leader of Character." Chap. 3 in *West Point's Perspectives on Officership*. Cincinnati: Thomson Learning Custom Publishing, 2003. 544pp. (UB210 .U63 2001)

U.S. Navy. *Core Values of the United States Navy*. <http://www.chinfo.navy.mil/navpalib/traditions/html/corvalu.html>

Wakin, Malham M. *Integrity First: Reflections of a Military Philosopher*. Lanham: Lexington Books, 2000. 183pp. (U22 .W14 2000)

Wakin, Malham M., ed. *War, Morality, and the Military Profession*, 2d ed., rev. and updated. Boulder: Westview Press, 1986. 521pp. (U22 .W36 1986)

Periodical Articles

Ash, Eric. "Purple Virtues: A Leadership Cure for Unhealthy Rivalry." *Aerospace Power Journal* 15 (Summer 2001): 32-39. <http://www.airpower.maxwell.af.mil/airchronicles/apj/apj01/sum01/ash.html>

Brinsfield, John W. "Army Values and Ethics: A Search for Consistency and Relevance." *Parameters* 28 (Autumn 1998): 69-84. <http://www.carlisle.army.mil/usawc/Parameters/98autumn/brinsfie.htm>

Clemente, Mark N. "Why We Teach Leadership and Ethics at the Naval Academy." *Proceedings: U.S. Naval Institute* 126 (February 2000): 86-88.

Cook, Martin L. "Moral Foundations of Military Service." *Parameters* 30 (Spring 2000): 117-129. <http://www.carlisle.army.mil/usawc/Parameters/00spring/cook.htm>

Cook, Martin L. "The Proper Role of Professional Military Advice in Contemporary Uses of Force." *Parameters* 32 (Winter 2002-03): 21-33. <http://www.carlisle.army.mil/usawc/Parameters/02winter/cook.htm>

Dahl, Mark W. "Corps Values." *Marine Corps Gazette* 89 (January 2005): 49-50. [ProQuest](#)

Ficarrotta, J. Carl. "Are Military Professionals Bound by a Higher Moral Standard?" *Armed Forces & Society* 24 (Fall 1997): 59-75. [ProQuest](#)

Franke, Volker C. "Generation X and the Military: A Comparison of Attitudes and Values between West Point Cadets and College Students." *Journal of Political and Military Sociology* 29 (Summer 2001): 92-119. [ProQuest](#)

Franke, Volker C., and Lindy Heineken. "Adjusting to Peace: Military Values in a Cross-National Comparison." *Armed Forces & Society* 27 (Summer 2001): 567-595. [ProQuest](#)

Journal of Military Ethics. Semiannual. Philadelphia: Taylor & Francis, 2002-present. [Taylor & Francis/MetaPress](#)

- Kemp, David S. "There Is No Gray Area (Between Right and Wrong)." *Proceedings: U.S. Naval Institute* 123 (June 1997): 53-54.
- Kibble, David G. "Finding the Moral High Ground in Iraq & Beyond." *Proceedings: U.S. Naval Institute* 128 (December 2002): 62-65.
- Kilner, Peter. "Military Leaders' Obligation to Justify Killing in War." *Military Review* 82 (March-April 2002): 24-31. [ProQuest](#)
- Lehmann, Gary C. "Moral and Ethical Leadership Responsibilities: Where Do We Stand?" *Marine Corps Gazette* 84 (June 2000): 34-35. [ProQuest](#)
- Matthews, Lloyd J. "Evolution of American Military Ideals." *Military Review* 78 (January-February 1998): 51-61. [ProQuest](#)
- Miller, J. Joseph. "Jus ad Bellum and an Officer's Moral Obligations: Invincible Ignorance, the Constitution, and Iraq." *Social Theory and Practice* 30 (October 2004): 457-484. [Wilson OmniFile](#)
- Obenhaus, Stacy R. "Highway to Basra and the Ethics of Pursuit." *Military Review* 80 (March-April 2000): 51-59. [ProQuest](#)
- Pfaff, Charles A. "Officership: Character, Leadership, and Ethical Decisionmaking." *Military Review* 83 (March-April 2003): 66-71. [ProQuest](#).
- Record, Jeffrey. "A Note on Interests, Values, and the Use of Force." *Parameters* 31 (Spring 2001): 15-21. <http://www.carlisle.army.mil/usawc/Parameters/01spring/record.htm>
- Rue, Bob. "Values-Based Leadership: Determining Our Personal Values." *Program Manager* 30 (July-August 2001): 12-16. <http://www.dau.mil/pubs/pm/pmpdf01/rue-ja.pdf>
- Stevens, Gwendolyn, Fred M. Rossa, Jr., and Sheldon Gardner. "Military Academies as Instruments of Value Change." *Armed Forces and Society* 20 (Spring 1994): 473-484. [ProQuest](#)
- Tarcza, Kenneth. "The Army Values Challenge." *Military Review* 81 (January-February 2001): 77-83. [ProQuest](#)
- Toner, James H. "Leadership, Community, and Virtue." *Joint Force Quarterly*, no. 11 (Spring 1996): 98-103. http://www.dtic.mil/doctrine/jel/jfq_pubs/jq019618.pdf
- Toner, James H. "Mistakes in Teaching Ethics." *Airpower Journal* 12 (Summer 1998): 45-51. <http://www.airpower.maxwell.af.mil/airchronicles/apj/apj98/sum98/toner.html>
- Toner, James H. "Readings in Military Ethics." *Military Review* 76 (January-February 1996): 35-42.
- Wakin, Malham M. "Professional Integrity." *Airpower Journal* 10 (Summer 1996): 23-29. <http://www.airpower.maxwell.af.mil/airchronicles/apj/apj96/sum96/wakin.pdf>

Wilson, Jeffrey S. "Army Values and a Rope with Three Cords." *Military Review* 80 (January-February 2000): 63-68. [ProQuest](#)

Wisnyanski, David D. "Restoring Duty and Honor to the Officer Corps." *Military Review* 82 (July-August 2002): 33-37. [ProQuest](#)

Wright, Burton, III. "The Hardest Key to Leadership: Moral Authority at the Small Unit Level." *Infantry* 92 (Fall 2003): 33-34. [ProQuest](#)

CIVIL-MILITARY RELATIONS

Books, Documents, and Internet Resources

Becker, William R. *Retired Generals and Partisan Politics: Is a Time Out Required?* Strategy Research Project. Carlisle Barracks: U.S. Army War College, 10 April 2001. 74pp. (AD-A391-263) <http://handle.dtic.mil/100.2/ADA391263>

Bryan, Carolyn B. *Bridging the Gap: Roadmap for Joint Military-Civilian Stability Operations*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 14pp. (AD-A448-504) <http://handle.dtic.mil/100.2/ADA448504>

Burk, James. "The Military's Presence in American Society, 1950-2000." Chap. 6 in *Soldiers and Civilians: The Civil-Military Gap and American National Security*, ed. Peter D. Feaver and Richard H. Kohn. Cambridge: MIT Press, 2001. 545pp. (UA23 .S5269 2001)

Cohen, Eliot A. *Supreme Command: Soldiers, Statesmen, and Leadership in Wartime*. New York: Free Press, 2002. 288pp. (U21.5 .C651 2002)

Cohen, Eliot A. "The Unequal Dialogue: The Theory and Reality of Civil-Military Relations and the Use of Force." Chap. 12 in *Soldiers and Civilians: The Civil-Military Gap and American National Security*, ed. Peter D. Feaver and Richard H. Kohn. Cambridge: MIT Press, 2001. 545pp. (UA23 .S5269 2001)

Cook, Martin L. "Army Professionalism: Service to What Ends?" Chap. 31 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)

Davis, Vincent, ed. *Civil-Military Relations and the Not-Quite Wars of the Present and Future*. Carlisle Barracks: U.S. Army War College, Strategic Studies Institute, 30 October 1996. 34pp. (U413 .A66C58 1996) <http://handle.dtic.mil/100.2/ADA320773>

Desch, Michael C. *Civilian Control of the Military: The Changing Security Environment*. Baltimore: Johns Hopkins University Press, 1999. 184pp. (JF195 .D47 1999)

- Desch, Michael C. "Explaining the Gap: Vietnam, the Republicanization of the South, and the End of the Mass Army." Chap. 8 in *Soldiers and Civilians: The Civil-Military Gap and American National Security*, ed. Peter D. Feaver and Richard H. Kohn. Cambridge: MIT Press, 2001. 545pp. (UA23 .S5269 2001)
- Diamond, Larry, and Marc F. Plattner. *Civil-Military Relations and Democracy*. Baltimore: Johns Hopkins University Press, 1996. 164pp. (JF195 .C59 1996)
- DiSilverio, Laura A.H., and Stephan J. Laushine. *Divided Loyalties: Civil-Military Relations at Risk*. Maxwell Air Force Base: U.S. Air University, Air War College, 25 January 2002. 18pp. <http://handle.dtic.mil/100.2/ADA420538>
- Dolman, Everett C. *The Warrior State: How Military Organization Structures Politics*. New York: Palgrave Macmillan, 2004. 220pp. (JF195 .D65 2004)
- Ellis, Ronnie T. *Speaking with One Voice: Army Relations with Congress*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 April 2003. 22pp. (AD-A414-066) <http://handle.dtic.mil/100.2/ADA414066>
- Everts, Philip P. *Democracy and Military Force*. New York: Palgrave, 2002. 256pp. (JF195 .E96 2002)
- Feaver, Peter D. *Armed Servants: Agency, Oversight, and Civil-Military Relations*. Cambridge: Harvard University Press, 2003. 381pp. (JK330 .F43 2003)
- Feaver, Peter D., and Christopher Gelpi. *Choosing Your Battles: American Civil-Military Relations and the Use of Force*. Princeton: Princeton University Press, 2004. 236pp. (JK330 .F21 2004)
- Feaver, Peter D., and Richard H. Kohn, eds. *Soldiers and Civilians: The Civil-Military Gap and American National Security*. Cambridge: MIT Press, 2001. 545pp. (UA23 .S5269 2001)
Based on the results of a survey of military officers, civilian leaders, and members of the general public, conducted by the Triangle Institute for Security Studies.
- Finer, Samuel E. *The Man on Horseback: The Role of the Military in Politics*. New Brunswick: Transaction, 2002. 268pp. (JF195 .C5F561 2002)
- Friederich, Kent. *Strange Bedfellows: The American Public and its Military in the Aftermath of September 11th*. USAWC Senior Service College Fellow Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 April 2003. 43pp. (AD-A416-089) <http://handle.dtic.mil/100.2/ADA416089>
- Gardner, John P. *Potential Impacts of a Politicized U.S. Officer Corps*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 10 April 2001. 20pp. (AD-A389-074) <http://handle.dtic.mil/100.2/ADA389074>
- Gibson, Christopher P., and Don M. Snider. *Explaining Post-Cold War Civil-Military Relations: A New Institutional Approach*. Cambridge: John M. Olin Institute, January 1997. 55pp. (JK330 .W56 no. 8)

- Henderson, James. *Redefining the Military Element of National Power*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 7 April 2003. 38pp. (AD-A415-588) <http://handle.dtic.mil/100.2/ADA415588>
- Herspring, Dale R. *The Pentagon and the Presidency: Civil-Military Relations from FDR to George W. Bush*. Lawrence: University Press of Kansas, 2005. 490pp. (JF195 .H26 2005)
- Holshek, Christopher J. *The Scroll and the Sword: Synergizing Civil-Military Power*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 15 March 2006. 20pp. (AD-A449-439) <http://handle.dtic.mil/100.2/ADA449439>
- Huntington, Samuel P. *The Soldier and the State: The Theory and Politics of Civil-Military Relations*. Cambridge: Belknap Press of Harvard University Press, 1985. 534pp. (JK558 .H8 1985)
- Langston, Thomas S. *Uneasy Balance: Civil-Military Relations in Peacetime America since 1783*. Baltimore: Johns Hopkins University Press, 2003. 198pp. (JK330 .L36 2003)
- Lemire, Judith K. *Bridging the Civil Military Gap: Capitalizing on Crisis*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 April 2002. 34pp. (AD-A404-432) <http://handle.dtic.mil/100.2/ADA404432>
- Minahan, John R. *Serving Two Masters*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 9 April 2002. 24pp. (AD-A404-758) <http://handle.dtic.mil/100.2/ADA404758>
- Moten, Matthew. "Root, Miles, and Carter: Political-Cultural Expertise and an Earlier Army Transformation." Chap. 33 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Newcity, Janet. *Description of the 1998-1999 TISS Surveys on the Military in the Post Cold War Era*. Paper prepared for the Triangle Institute for Security Studies Project on the Gap between the Military and Civilian Society, 1999. 30pp. http://www.poli.duke.edu/civmil/newcity_survey_description.pdf
- Nielsen, Suzanne C. "Rules of the Game? The Weinberger Doctrine and the American Use of Force." Chap. 29 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- Peabody, John W. *The "Crisis" in American Civil-Military Relations: A Search for Balance between Military Professionals and Civilian Leaders*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 10 April 2001. 34pp. (AD-A390-551) <http://handle.dtic.mil/100.2/ADA390551>
- Philbrick, Christopher R. *Civil-Military Relations: Has the Balance Been Lost?* Strategic Research Project. Carlisle Barracks: U.S. Army War College, 31 March 2003. 26pp. (AD-A415-730) <http://handle.dtic.mil/100.2/ADA415730>

- Roxborough, Ian. "The Ghost of Vietnam: America Confronts the New World Order." Chap. 14 in *Irregular Armed Forces and Their Role in Politics and State Formation*, ed. Diane E. Davis and Anthony W. Pereira. New York: Cambridge University Press, 2003. 419pp. (JF195 .I77 2003)
- Sarkesian, Sam C., and Robert E. Connor, Jr. "Civil-Military Relations." Chap. 4 in *The US Military Profession into the Twenty-First Century: War, Peace and Politics*, 2d ed. New York: Routledge, 2006. 238pp. (UA23 .S2291 2006)
- Scroggs, Stephen K. *Army Relations with Congress: Thick Armor, Dull Sword, Slow Horse*. Westport: Praeger, 2000. 266pp. (JK330 .S27 2000)
- Snider, Don M., and Carlton-Carew, Miranda A., eds. *U.S. Civil-Military Relations: In Crisis or Transition?* Washington, D.C.: Center for Strategic and International Studies, 1995. 224pp. (JK330 .U73 1995)
- Snow, Donald M., and Dennis M. Drew. *From Lexington to Desert Storm and Beyond: War and Politics in the American Experience*, 2d ed. Armonk: Sharpe, 2000. 364pp. (UA23 .S524 2000)
- Stoler, Mark A. *Allies and Adversaries: The Joint Chiefs of Staff, the Grand Alliance, and U.S. Strategy in World War II*. Chapel Hill: University of North Carolina Press, 2000. 380pp. (D769.1 .S76 2000)
- Trainor, Stephen C. *Values, Culture, and Civil-Military Relations: Implications for the Postmodern Military*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 4 April 2000. 25pp. (AD-A377-968) <http://handle.dtic.mil/100.2/ADA377968>
- Triangle Institute for Security Studies: *Project on the Gap between the Military and Civilian Society*. <http://www.poli.duke.edu/civmil>
- Ulrich, Marybeth P. "Infusing Normative Civil-Military Relations Principles in the Officer Corps." Chap. 30 in *The Future of the Army Profession*, ed. Lloyd J. Matthews. Don M. Snider, Project Director. 2d ed., rev. and expanded. Boston: McGraw-Hill, 2005. 762pp. (UB147 .F87 2005)
- U.S. Military Academy. Department of Military Instruction. "The Officer as a Servant of Society." Chap. 1 in *West Point's Perspectives on Officership*. Cincinnati: Thomson Learning Custom Publishing, 2003. 544pp. (UB210 .U63 2001)
- Van Aller, Christopher D. "Civil-Military Theory." Chap. 8 in *The Culture of Defense*. Lanham: Lexington Books, 2001. 187pp. (UA23 .V23 2001)
- Volkman, Steven D. *Understanding the Dynamics of the Civil-Military Gap*. Strategy Research Project. Carlisle Barracks: U.S. Army War College, 10 April 2001. 31pp. (AD-A390-597) <http://handle.dtic.mil/100.2/ADA390597>
- Washington, John T. *Re-Awakening a Sleeping Giant*. USAWC Senior Service College Fellowship Paper, Fletcher School of Law and Diplomacy at Tufts University. Carlisle Barracks: U.S. Army War College, 30 March 2001. 56pp. (AD-A393-287) <http://handle.dtic.mil/100.2/ADA393287>

Watts, Larry L. *Whose Professionalism? Separating the Institutional Roles of the Military & Police*. Camberley: Royal Military Academy Sandhurst, Conflict Studies Research Centre, November 2001. 18pp. (U520 .R1 2001 W18)

Weigley, Russell F. "The American Civil-Military Cultural Gap: A Historical Perspective, Colonial Times to the Present." Chap. 5 in *Soldiers and Civilians: The Civil-Military Gap and American National Security*, ed. Peter D. Feaver and Richard H. Kohn. Cambridge: MIT Press, 2001. 545pp. (UA23 .S5269 2001)

Weiss, Thomas G. *Military-Civilian Interactions: Humanitarian Crises and the Responsibility to Protect*, 2d ed. Lanham: Rowman & Littlefield, 2005. 275pp. (KZ6369 .W231 2005)

Periodical Articles

Avant, Deborah. "Conflicting Indicators of 'Crisis' in American Civil-Military Relations." *Armed Forces and Society* 24 (Spring 1998): 375-387. [ProQuest](#)

Bacevich, A.J. "The Paradox of Professionalism: Eisenhower, Ridgway, and the Challenge to Civilian Control, 1953-1955." *Journal of Military History* 61 (April 1997): 303-333. [ProQuest](#)

Bachman, Jerald G., et al. "Distinctive Military Attitudes among U.S. Enlistees, 1976-1997: Self-Selection versus Socialization." *Armed Forces and Society* 26 (Summer 2000): 561-585. [ProQuest](#)

Bland, Douglas L. "A Unified Theory of Civil-Military Relations." *Armed Forces and Society* 26 (Fall 1999): 7-25. [ProQuest](#)

Burk, James. "Theories of Democratic Civil-Military Relations." *Armed Forces and Society* 29 (Fall 2002): 7-29.

Collins, Joseph J., and Ole R. Holsti. "Civil-Military Relations: How Wide Is the Gap?" *International Security* 24 (Fall 1999): 199-207. [JSTOR](#)

Dauber, Cori. "The Practice of Argument: Reading the Condition of Civil-Military Relations." *Armed Forces and Society* 24 (Spring 1998): 435-446. [ProQuest](#)

Desch, Michael C. "Soldiers, States, and Structures: The End of the Cold War and Weakening U.S. Civilian Control." *Armed Forces and Society* 24 (Spring 1998): 389-405. [ProQuest](#)

Feaver, Peter D. "The Civil-Military Problematique: Huntington, Janowitz, and the Question of Civilian Control." *Armed Forces and Society* 23 (Winter 1996): 149-178. [ProQuest](#)

Feaver, Peter D. "Crisis as Shrinking: An Agency Theory Explanation of the Souring of American Civil-Military Relations." *Armed Forces and Society* 24 (Spring 1998): 407-434. [ProQuest](#)

Feaver, Peter D. "Modeling Civil-Military Relations: A Reply to Burk and Bacevich." *Armed Forces and Society* 24 (Summer 1998): 595-602. [ProQuest](#)

- Feaver, Peter D., and Richard H. Kohn. "The Gap: Soldiers, Civilians and Their Mutual Misunderstanding." *National Interest*, no. 61 (Fall 2000): 20-37. [ProQuest](#)
- Foster, Gregory D. "Civil-Military Relations: The Postmodern Democratic Challenge." *World Affairs* 167 (Winter 2005): 91-100. [ProQuest](#)
- Gibson, Christopher P., and Don M. Snider. "Civil-Military Relations and the Potential to Influence: A Look at the National Security Decision-making Process." *Armed Forces and Society* 25 (Winter 1999): 193-218. [ProQuest](#)
- Goldstein, Lyle J. "General John Shalikashvili and the Civil-Military Relations of Peacekeeping." *Armed Forces and Society* 26 (Spring 2000): 387-411. [ProQuest](#)
- Hooker, Richard D., Jr. "Soldiers of the State: Reconsidering American Civil-Military Relations." *Parameters* 33 (Winter 2003-2004): 4-18. [ProQuest](#)
- Holsti, Ole R. "A Widening Gap between the U.S. Military and Civilian Society? Some Evidence, 1976-96." *International Security* 23 (Winter 1998-1999): 5-42. [JSTOR](#)
- Johnson, Douglas V., II, and Steven Metz. "Civil-Military Relations in the United States: The State of the Debate." *Washington Quarterly* 18 (Winter 1995): 194-213.
- Luttwak, Edward N. "From Vietnam to Desert Fox: Civil-Military Relations in Modern Democracies." *Survival* 41 (Spring 1999): 99-112. [ProQuest](#)
- Morgan, Matthew J. "Army Recruiting and the Civil-Military Gap." *Parameters* 31 (Summer 2001): 101-117. [ProQuest](#)
- Nielson, Suzanne. "The Army Officer as Servant." *Military Review* 83 (January-February 2003): 15-21. [ProQuest](#)
- Oyos, Matthew M. "Theodore Roosevelt, Congress, and the Military: U.S. Civil-Military Relations in the Early Twentieth Century." *Presidential Studies Quarterly* 30 (June 2000): 312-330. [ProQuest](#)
- Skelton, William B. "Samuel P. Huntington and the Roots of the American Military Tradition." *Journal of Military History* 60 (April 1996): 325-338. [ProQuest](#)
- Snider, Don M. "America's Postmodern Military." *World Policy Journal* 17 (Spring 2000): 47-54. [ProQuest](#)
- Snider, Don M., Robert F. Priest, and Felisa Lewis. "The Civilian-Military Gap and Professional Military Education at the Precommissioning Level." *Armed Forces and Society* 27 (Winter 2001): 249-272. [ProQuest](#)
- Wrona, Richard M., Jr. "A Dangerous Separation: The Schism between the American Society and Its Military." *World Affairs* 169 (Summer 2006): 25-38.